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18 October 1971

MEMORANDUM FOR: Director of Training

SUBJECT : Weekly Report of School of Intelligence and
World Affairs No. 41, 8 - 14 October 1971

COURSE ACTIVITIES

1. Midcareer Course

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Highlights of the Midcareer Course at [] have been the evening presentations of the Clandestine Service and three former station chiefs and the day-long S&T presentations. Student questioning has picked up considerably -- the group is now quite enthusiastic. Several evening sessions have extended well into the early morning hours.

2. Intelligence Production Course

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Dennis Doolin, Deputy Assistant Secretary of Defense for International Security Affairs and well-known China scholar from Stanford University, has agreed to brief the IPC class on ISA functions and its relations with CIA on 5 November. []

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[] This will be the first time the IPC has included this key element of the intelligence/policy world on its DOD tour.

BRIEFING ACTIVITIES

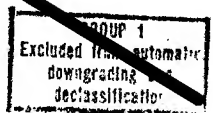
1. External Briefings

On 8 October, the 35 students enrolled in the Defense Intelligence School's National Senior Intelligence Course spent a day at CIA Headquarters. [] handled the briefing support. Two of the briefings were given by SIWA staff members: [] on "National Intelligence Estimates" and [] on "The Intelligence Process."

On 12 October, at East Building, a briefing on CIA and the Intelligence Community, given in French, for three officials of the [] internal security service by []

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[] spent some time this week planning for a training project for a fairly senior group of five men of the [] Internal Security Service under the direction of Agent and Liaison Training of the Operations School. Our problem is fitting our contribution of three and one-half days into the general schedule during the week of 8 - 12 November.

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2. Internal Briefings

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On 12 October, at Headquarters, [] gave the CIA Review for 25 overseas returnees.

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On 13 October, at a safehouse, a briefing on CIA and the Intelligence Community for the wife of a new contract agent, [].

OTHER ACTIVITIES

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1. [] Evaluating Portions of JCS History

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[] Chief of the Historical Staff, has asked Tom [] to help him give [], Acting Executive Director-Comptroller, an opinion on the "degree of security protection" which should be accorded 84 pages of a history of the organization and development of the Joint Chiefs of Staff in World War II. The pages in question pertain to the establishment of OSS as a supporting agency of the JCS. [] request flows directly from a JCS letter to the Executive Director-Comptroller; apparently the JCS wish to declassify the document. Tom had already read the pages and studied the documents on which they were based and considers the pages an accurate and substantial, though not complete, account of a vital period in OSS history. He will now re-read them with [] request specifically in mind.

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2. Review of Naval War College Thesis

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At the request of the DDTR, [] has reviewed a Naval War College thesis titled "Department of Defense Cross-Cultural Training Programs." It was approved by George Washington University as fulfilling one requirement for a degree of Master of Science in International Affairs. The Naval War College forwarded a copy to [], Special Assistant to the DD/S&T, who sought OTR's opinion of the thesis.

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The author falls far short of achieving his ambitious objectives with his limited sources and within less than 100 pages of double-spaced typing. He seeks to: identify the kinds of knowledge and skills required for successful cross-cultural interaction; evaluate DOD's, the Peace Corps', and the Standard Oil Company's cross-cultural training programs; and recommend changes in existing DOD programs.

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Without defining the term "cross-cultural training," he used it to include a variety of types of instruction, such as language and area training. Further, he missed the newest instruction trends and the most innovative programs for research in training techniques and methodologies, including the programs of the Air Force and the DOD's Advanced Research Projects Agency. Marc suggested a re-examination and strengthening of this study before any decision is made to forward it for DOD action.



Deputy Chief
School of Intelligence and World Affairs

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